Course Mission and Objectives

Course Mission

Prepare senior officers to function effectively as Land Component Commanders in the joint, combined and interagency environments.

Objectives: Graduates of the LCC Course will be able to:

- Formulate, prepare for and execute land operations that support the Combatant Commander in the accomplishment of national policy objectives
- Form the command and execute the theater-wide functions of a LCC
- Conduct operations in conjunction with other functional joint and coalition commands (C/JFACC, C/JFMCC, and C/JFSOC)
- Conduct sustained land-dominance operations in combined, interagency, international (IO and NGO) and regional/global media environments

Course Topics & Scope

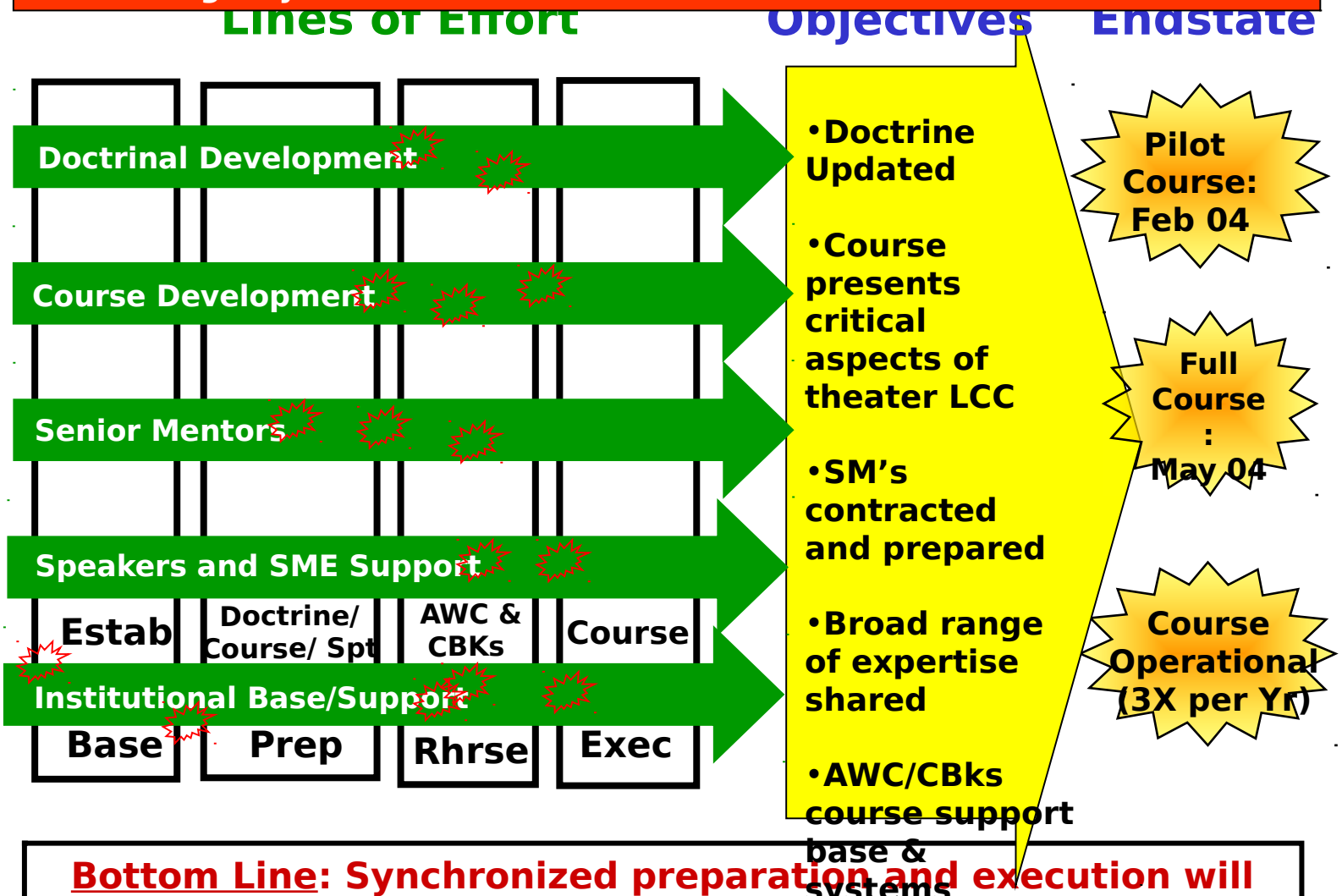
- **Roles and Responsibilities of the C/JFLCC** - Theater to JTF levels
- **Theater-level Strategy-** Integration of major land operations into the Combatant Commander's Campaign Plan amid dynamic conditions
- **Land Dominance Operations** that support the Joint/ Combined Commander and accomplish national policy
- **Joint Land Operations** between Army and Marine Forces
- **Combined Land Operations** with multinational forces
- **Political and Media Influences -** operations involving Interagency Direction; participation by Non-Governmental and International Organizations
- **Key Operational-Level Systems/Processes:** intelligence,

JFLCC Course: Lines of Effort

Mission: Develop and execute a course that prepares senior officers to function effectively as Land Component Commanders in the joint, combined and interagency environments.

Guidance Provided:

- **Audience: 12-14 Senior Joint Flag Officers, BG-LTG Cdrs (Corps-Div Cdrs/Dep equiv); all services with coalition participation**
- **Frequency: 3X per year**
- **Length: 1 week per course (prep for each = 3-4 months)**
- **Instructors:**
  - **Senior Mentors (2 X GEN/ LTG (Ret); former C/JFLCC)**
  - **Speakers: GO-level Cdrs/Staff (with exper-tise from OEF/OIF)**
  - **SME Support: GO-level Cdrs/Staff (with exper-tise from AWC/CBKs)**



Bottom Line: Synchronized preparation and execution will provide a premiere learning experience for General Officers on the execution of Land Power in support of the Combatant Commanders

Course Format

- **Seminar-based; under a Senior Mentor Team** (former Land Component Commanders) – explore challenges of LCC Command

- **Continuous"Carrier" Exercise** (fictional scenario based) using the Contemporary Operating Environment – gain feedback on their ability to analyze situations/provide commander's guidance

- **Extensive use of Vignettes/Lessons Learned** from recent operations (OEF and

Senior Leaders with Seminars

- **Seminar-based; under a Senior Mentor Team** (former Land Component Commanders) – explore challenges of LCC Command

Senior Mentor Teams:

- "**Deep Bench**" of Senior Mentor who are experienced LCC with a knowledge of the course content/requirements
- **Balanced Experience**: Pair Senior Mentors with varied experience (CENTCOM, PACOM, etc)

- **Lesson Content:** Briefs by Senior Speakers presenting their experience, reinforced by comments/ discussion directed by Senior Mentors

Status: Senior Mentors: FY 04

February (Pilot):
- ✓ **LTG McKiernan**
- ✓ **GEN Fred Franks**
- ✓ **LTG E.P. Smith**

May:
- ✓ **LTG McKiernan**
- ✓ **GEN Schwartz**
- ✓ **GEN Bramlett**

September:
- **(T) GEN Schwartz**
- ✓ **LTG Smith**
- ✓ **USMC Senior Mentor (TBD)**

Senior Speakers

- **Senior Speakers:** provide the centerpiece for each lesson's content

Senior Speakers:

- **General Officers (or Civ Equv)** who have in depth knowledge and experience in the subject area
- **Recent Experience** in OEF/OIF preferred
- **Content:** Course Director will work with aides/speech writers to develop content that meet course content

Lessons: Following SM remarks, speakers offer presentation and entertain Q&A; SM's use their content to guide discussion and illustrate points

Component Persp:

Air Force/JFACC

✓ GEN Moseley

Navy/JFMCC

✓ VADM Keating (VTC)

Marine/MARFOR

(T) Lt Gen Hailston

SOF

✓ BG Harrell

Perspectives Beyond the LCC:

Interagency/OSD:

✓ Mr Hawley, JWFC

Coalition Forces:

(T) MG Whitley, U.K.

International Org :

✓ Mr Kevin Kennedy, UN

National Intelligence Spt:

✓ CIA, NSA, and NGA Agency Spkrs

Operational Level Cmd

✓ LTG McKiernan, GEN (R) Schwartz and Bramlett

LCC Organization:

✓ LTG McKiernan

ISR

TBD

Fires/Effects

(T) MG Webster/

JFACC Perspectives:

(TBD) (Wkg w/JWFC)

Theater C3/IM

✓ **LTC Parks**

Maneuver

(T) MG Thurman

Force Projection

✓ LTG Christianson/

Protection

✓ BG Bromberg

Sustainment

✓ LTG Christianson

Campaign Plans

✓ COL Benson

JFLCC Course 1-04: 16-22 May 04

8 Apr 04

Sunday	Monday	Tuesday	Wednesday	Thursday	Fr
1000:Course Start •Cmndt Welcome •Course Overview Marines in Theater	Component Perspectives: •JFSOC (BG Harrell) •JFMCC (VADM Keating) •JFACC (GEN Moseley)	**Ex 1- Mission Analysis and Commander's Intent for Campaign** VTC - Comb CDR Expectations (TBD)	•Forming the LCC (LTG McKiernan) •Setting the Theater - Opnl JRSOI (LTG Christianson) •Opnl Protection (BG Bromberg)	**Ex 2- Set the Theater:** **•JRSOI structures** **•Protection** **•HN Relations** Operational Maneuver (MG Thurman)	Transition/ Stab Ops (Cont) •Coalition Perspectives (TBD) • Int Org – U.N. (TBD) **•Ex 3: Transition to Stability Ops – Cdrs Intent**
Working Lunch -	Panel Lunch	Working Lunch-		Working Lunch -	Working Lunc h
•MARFOR Perspectives •Army in Theater •JFLCC Fundamentals (LTG McKiernan)	•Interagency – Perspectives On Campaigning (Mr Hawley) •Campaign Planning (COL Benson) • RFF Process (LTC Riley) **Exercise Introduction- Situation Brief**	Senior Mentors: Commandership Effective Senior Leader Commo •Operational ISR (TBD) National Assets Panel (SCI); -CIA - NSA, -NGA	• Theater Sustainment (LTG Christianson) •Operational C3 and Info Superiority (LTC Parks)	JFACC Perspectives on the Effects Operational Effects (MG Webster) Ex -Effects Board Process •Senior Mentors: Conflict Transition • Interagency Perspective (TBD)	Senior Mentors: Operational-Level Warfighting VTC - DEPSECDEF Course Wrapup and Hotwash 1630: Depart

JFLCC Course Carrier Exercise

Day 1 Day 2 Day 3 Day 4 Day 5

Seminar Briefings by SME's offer doctrinal and experiential base

Exercise Intro: Intell Brief

Organize the LCC

Build the Force and Theater

Synchronize the Operational Fight

Conflict Transition and Coalition Opns

Ex 1: Mission Analysis and Commander's Intent

-Given JFC Msn/intent, develop:

- **LCC Tasks**
- **Mission**
- **Cdr's Intent for Land Operations**
- **Campaign Endstate**

Changing Conditions

Ex 2: Setting the Theater

- **Deployment & RSO Priorities**
- **Protection:** Priorities/Resources
- **Build the Theater Base for Joint Force**
- **Transportation**
- **Contractors**

Changing Conditions

Ex 3: Effects Board Process

-Shaping for Tactical Success:

- **ISR (**Priorities & Assessment)
- **Shaping through Joint Effects** (Kinetic and Non-Kinetic)
- **Synch with Land Ma**

Changing Conditions

Ex 4 : Mission Analysis and Commander's Intent for Conflict Transition

- **Envision key tasks and operational conditions**
- **Establish Stability Framework**
- **Accept/Build Coalition Force and Hqs**
- **Continued IO/NGO/ Media challenges**

Set Battle Rhythm; Time Management; Process Management through VTC's and Boards

United States Army War College:

Course Director - COL James Embrey

Dept of Military Strategy, Planning and Operations

(717) 245-3862 DSN 242-x

James.Embrey@carlisle.army.mil

Course Manager – Ms Selina Fansler

(717) 245-3452 DSN 242-x

Selina.Fansler@carlisle.army.mil

Website: https://www.carlisle.army.mil/jflcc/